

THE AGA KHAN UNIVERSITY





Achieving Sustainable Development Goals

The Health Care Quality Challenge: Making Quality Matter Now and in Future

An Inter-Professional Conference Charting the Way Forward



Date: November 10-12, 2016

Venue: Safari Park Hotel, Nairobi, Kenya

Welcome Message

Dear fellow participants and presenters,

Pelcome to the conference on 'The Health Care Quality Challenge Making Quality Matter Now and in Future' in East Africa. The conference is organized by the Aga Khan University (AKU) and the Johnson & Johnson Corporate Citizenship Trust (Trust) to raise the understanding of quality improvement systems and to impact health care outcomes with a focus on quality in service provision across the continuum, in research, in education and training. We believe that the implementation of these quality systems and linking the understanding of their impact to an agenda for the next 15 years will contribute to the achievement of the Sustainable Development Goals and ultimately to the wellbeing of the East African populations.

With the 2016 Conference we are also celebrating the AKU's 15th anniversary in East Africa and the 15th anniversary of the unique partnership between the AKDN and the Trust. The partnership was initiated in 2001 with the launch of the AKU Nursing Education Programmes and expanded into numerous innovative AKDN-Trust collaborations across many countries. During this conference, the University and the Trust will also release the "Healthy Futures" impact evaluation report of the 15 year partnership between AKU and the Trust in nursing and midwifery education.

The Conference provides an important opportunity to discuss regional priorities in health system development as well as recent advances of the Integrated Health System of the AKDN. As part of the East Africa health systems, the AKDN aims at providing a high standard of service quality at primary, secondary and tertiary level care for the people across East Africa and creates a platform for sharing new models of public private partnerships in quality of care. Leading regional and international speakers are sharing their latest research findings, experiences, and innovations in quality improvement in health care with health care providers, fellow researchers and policy makers. We expect that this Conference will be the first of a series of annual conferences on Health System Strengthening in East Africa in the years to come.

Sincerely

Firoz Rasul President

Aga Khan University

Ain & Kasul

Frank Welvaert
Managing Director

Johnson & Johnson Corporate Citizenship Trust

Welcome Message

Dear fellow participants, presenters, facilitators and colleagues,

et me warmly welcome you to the Conference on 'The Health Care Quality Challenge Making Quality Matter Now and in Future' in East Africa. I am pleased that you followed our invitation and came to spend the next two and half days together thinking and discussing about how we can best meet the quality challenges of achieving better health for all in East Africa in the next 15 years. As a programme committee, we aimed at providing the right mix of plenary sessions and focused workshops that will challenge you and stimulate innovative ideas and collaborations across disciplines and across public, private and industry partners. To be successful we look to you to be engaged: challenging each of us to think differently, 'out-of-the-box' and collaboratively.

The Programme foresees a series of presentations by leading regional and international speakers who will share their latest research findings, experiences, and innovations in quality improvement in health care with health care providers, fellow researchers and policy makers.

The programme also shows that we will bring forward ideas from the 12 workshops to a plenary wrapup session that will capture key directions for focus and for building partnerships that can truly have impact over the next 15 years. We will conclude the meeting with Jane Griffiths from Johnson & Johnson Corporate Citizenship Trust who will give the closing keynote speech on "leadership and partnership", a powerful strategy for individual, institutional and national success.

I want to thank you for your active participation in this meeting. I especially want to thank the speakers and workshop leaders for agreeing to contribute their expertise to the conference. Meetings such as this are complex to organise and I want to take this opportunity to introduce to you the programme committee, and the logistics and communication teams. My sincere thanks go to the colleagues who worked tirelessly during many weeks to make this conference a reality. I especially thank the Johnson & Johnson Corporate Citizenship Trust for their co-sponsorship of the conference and for the excellent and continuous contributions to the content and planning of the conference.

I look forward to meeting you at the conference and welcome your feedback on what has worked and how we might improve the next time - in Kampala.

Sincerely

Michaela Mantel, MD, MPH

J. Gastel

Programme Chair

Conference Committe

Conference Programme Committee

Dr Michaela Mantel, Chair, Aga Khan University Faculty of Health Sciences

Prof Robert Armstrong, Aga Khan University Medical College

Prof Sharon Brownie, Aga Khan University School of Nursing and Midwifery

Prof Marleen Temmerman, Aga Khan University Medical College

Dr Mushtaq Ahmed, Aga Khan University Medical College Dar es Salaam

Dr Riaz Ratansi, Aga Khan University Medical College Dar es Salaam

Dr Majid Twahir, Aga Khan University Hospital, Nairobi

Ms Asifa Nurani, Aga Khan Foundation

Ms Mariana Xavier, Johnson & Johnson Corporate Citizenship Trust

Ms Sally Robinson, Johnson & Johnson Corporate Citizenship Trust

Mr Syed Sohail, Aga Khan Health Services, Kisumu

Eunice Mungai, Aga Khan University Hospital, Nairobi

Ms Jemimah Kimeu, Aga Khan University Hospital, Nairobi

Ms Eunice Ndirangu, Aga Khan University School of Nursing and Midwifery

Dr Gerald Yonga, Aga Khan University Medical College

Dr Zeenat Sulaiman, Aga Khan Health Services, East Africa

Communication Team

Eunice Mwangi, Aga Khan University Hospital, Nairobi Victoria Nyamunga, Aga Khan University Duncan Kioko, Aga Khan University Hospital, Nairobi Gaylord Mwangi, Aga Khan University Hospital, Nairobi

Conference Logistic Committee

Eunice Muthoni, Aga Khan University Medical College Karen Mworia, Aga Khan University Hospital, Nairobi Mariana Xavier, Johnson & Johnson Corporate Citizenship Trust Edith Gitau, Eventus Naomi Kirui, Eventus

The Health Care Quality Challenge: Making Quality Matter Now and in Future

An Inter-Professional Conference Charting the Way Forward

Day 1: Thursday November 10, 2016

Time	Event
11:00 am - 1:00 pm	Registration and Exhibition
1:00 pm - 2:00 pm	Lunch and Exhibition
	Opening Ceremony
	Master of Ceremony: Dr Edwin Mogere, Alumni, Medical College, Aga Khan University
	Welcome Address Mr Al-Karim Haji, Vice President, Finance and Chief Financial Officer, Aga Khan University
2:00 pm - 3:30 pm	Dr Azim Lakhani, Diplomatic Representative, Aga Khan Development Network, Kenya
	Frank Welvaert, Managing Director, Johnson & Johnson Corporate Citizenship Trust
	Dr Nicholas Muraguri, Principal Secretary, Ministry of Health, Kenya
	Keynote Address: WHO Health Systems Framework - from the Unfinished MDG Agenda to SDGs Dr Rudi Eggers, World Health Organisation, Kenya
3:30 pm - 4:00 pm	Refreshment Break and Exhibition

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Day 1: Thursday November 10, 2016

Time	Event
	Plenary 1: Quality of Service Delivery in Health Systems - Now and by 2030
	Chair: Dr Mushtaq Ahmed, Professor of Surgery and Associate Dean, Medical Education, Aga Khan University
	Nursing & Midwifery Impacting the Health Care Continuum Jemimah Kimeu, Chief Nursing Officer, Aga Khan University Hospital, Nairobi
4:00 pm - 6:00 pm	Scaling-up Nursing/Midwifery in East Africa Joseph Mwizerwa, Academic Head, Aga Khan University, School of Nursing and Midwifery, Uganda
	Scaling-up Family Medicine in Africa: A Contribution to the Sustainable Development Goals Professor Jan De Maeseneer, Head, Department of Family Medicine and Primary Health Care, Ghent University, Belgium
	Role and Impact of Family Medicine to Quality of Health Care Delivery in Health Systems Professor Bernhard Gaede, Head, Department of Family Medicine, Kwazulu Natal University, South Africa
	Panel Response and Audience Discussion
	Panelists: Government Representatives from Kenya, Uganda and Tanzania
6:00 pm - 7:00 pm	Networking Reception, Cocktail and Exhibition

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Day 2: Friday November 11, 2016

Time	Event
8:00 am - 8:30 am	Registration
	Plenary 2: Frameworks for Impacting Quality
	Chair: Professor William Macharia, Associate Dean, Research, Aga Khan University, East Africa
	Monitoring, Evaluation, Research and Learning - Impact on Quality of Care
	Professor Marleen Temmerman, Chair, Department of Obstetrics & Gynaecology and Director, Centre of Excellence in Women and Child Health, Aga Khan University, East Africa
8:30 am - 10:30 am	Alumni Impact Upscaling for Quality Perez Obonyo, Principal, Gertrude's School of Nursing
	Benefits of Critical Care Nursing to Communities, Health Care and Nursing Profession Generally in Resource Limited Countries Ged Williams, Founding Chair, World Federation of Critical Care Nurses; Nursing and Allied Health Consultant, SEHA (Abu Dhabi Health Services Company), Abu Dhabi, United Arab Emirates
	Personal Reflections on the United Kingdom Journey to Quality Dr Azim Lakhani, Diplomatic Representative, Aga Khan Development Network, Kenya
	Audience Engagement
10:30 am - 11:00 am	Refreshment Break - Posters on Innovations in Quality Matters
11:00 am - 1:00 pm	Workshops 1-4 See workshops programme
1:00 pm - 2:00 pm	Lunch Break and Table Discussions

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Day 2: Friday November 11, 2016

Time	Event
2:00 pm - 4:00 pm	Plenary 3: Standards and Accreditation - Defining and Achieving Chair: Mr Shawn Bolouki, Chief Executive Officer, Aga Khan University Hospital, Nairobi Supporting Quality Standards Within the Public System Speaker: Dr Jackson Kioko, Director Medical Services, Ministry of Health Kenya The Quality Journey of Kenyatta National Hospital Dr Lydia Okutoyi, Chair, Departmental Quality Assurance Committee, Department of Obstetrics and Gynaecology, Kenyatta National Hospital The Quality Journey of Coast General Hospital Dr Mary Adhiambo Ochola, Deputy Chief Administrator/Quality Assurance, Coast General Hospital The Quality Journey of the Aga Khan Hospital in Dar es Salaam Sulaiman Shahabuddin, Regional Chief Executive Officer, Aga Khan Health Services East Africa The Quality Journey of Aga Khan University Hospital Dr Majid Twahir, Chief of Staff & Associate Dean Clinical Affairs, Aga Khan University Hospital, Nairobi Audience Engagement
4:00 pm - 4:30 pm	Refreshment Break and Exhibition
4:30 pm - 6:30 pm	Workshops 5-8 See workshops programme
7:30 pm - 9:30 pm	Conference Dinner and 15 Years Celebration

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Day 3: Saturday November 12, 2016

Time	Event
8:00 am - 8:30 am	Registration
	Plenary 4: Strengthening the Health Work Force and Building Capacities of Human Resources in Health
	Chair: Matt Reed, Chief Executive Officer, Aga Khan Foundation UK
8:30 am - 10:30 am	World Health Organisation Workforce Report – The Global Strategy on Human Resources in Health Dr Alaa Murabit, Medical Doctor, United Nations High Level Commissioner
	Nursing Alumni Survey Report: Impact of the Aga Khan University, School of Nursing and Midwifery and Johnson & Johnson Corporate Citizenship Trust Partnership Professor Sharon Brownie, Dean, School of Nursing and Midwifery & Mr Walter Robb, Advisor, Alumni Projects, Aga Khan University, East Africa
	The Importance of Professional Associations - Impact on Quality Health Care Teckla Kemboi-Ngotie, Midwifery Lecturer, Kenyatta University, Midwives Association of Kenya (MAK)
	Maintenance of Clinical Currency for Nurse Educators as a Crucial Aspects of Quality in Nursing Education and Practice Dr Grace Edwards, Professor of Midwifery & Practice, Aga Khan University School of Nursing and Midwifery, Uganda
	Strategies for Improving Education - Industry Linkages in Building Capacity Syed Sohail, Chief Executive Officer, Aga Khan Hospital, Kisumu
	Audience Engagement
10:30 am - 11:00 am	Refreshment Break - Posters on Innovations in Quality Matters
11:00 am - 1:00 pm	Workshops 9-12 See workshops programme
1:00 pm - 2:00 pm	Lunch Break and Table Discussions

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Day 3: Saturday November 12, 2016

Time	Event
	Conference Wrap-up
	Plenary 5: Bringing Quality Together and Charting the Future Actions - Partnerships for Quality Care
	Chair: Professor Sharon Brownie, Dean, School of Nursing and Midwifery, Aga Khan University
	Making Quality Matter – Now and in Future Report out from Workshops to be Presented by the Assigned 'Workshop Leads'.
2:00 pm - 4:00 pm	AKU Alumni Leading the Way - Leadership in Action Maama Maria, Nurse, Domiciliary Clinic and Alumni Aga Khan University, School of Nursing & Midwifery
	Gita Deborah, Nurse, Divine Day Care Centre and Nursery and Alumni, Aga Khan University, School of Nursing & Midwifery
	Leadership and Partnerships Jane Griffiths, Company Group Chairman, Janssen EMEA, Johnson & Johnson Corporate Citizenship Trust
	Closing Comments and Setting the Agenda for Collaboration
	Next Conference in Kampala, Uganda 2017

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WORKSHOPS 1 - 4 Friday, November 11, 2016

TIME	EVENT
11:00 am - 1:00 pm	WORKSHOP 1: PRIMARY CARE Facilitator: Riaz Ratasani, Head of Family Medicine, Aga Khan Hospital, Dar es Salaam
	Defining the Primary Care Environment and Professional Interface
	Role and Impact of Family Medicine to Quality in Primary Care Professor Bernhard Gaede, Head of Family Medicine Department, Kwazulu Natal University
	2. Interdisciplinary Teams: Family Medicine and Nursing/Midwifery impacting Quality in Primary Health Care
	Nancy Gathaiya, County Executive, Public Service and Administration 3. Family Medicine - the Perspective of Aga Khan University Residents Family Medicine Residents, Aga Khan University, Nairobi
	Public Private Partnership in Providing Primary Health Care and Family Medicine Services in Five Regions in Tanzania Sisawo Konteh, Chief Operating Officer, Aga Khan Health Services, Tanzania
	WORKSHOP 2: HOSPITAL QUALITY Facilitator: Eunice Tole, Aga Khan University Hospital, Nairobi
	Hospital Care - Functional Perspective
	Healthcare Workforce and Workplace Culture Irene Kimani, Manager, Human Resource Development, Aga Khan University Hospital, Nairobi
	No Margins, No Mission Mary Wambui, Senior Manager, Finance, Aga Khan University Hospital, Nairobi
	The Forgotten Treatment Lillian Agai, Coordinator, Food Services, Aga Khan University Hospital, Nairobi
	WORKSHOP 3: SPECIFIC POPULATIONS Facilitators: Amos Getanda, Secretary General Midwifery Association of Kenya, Lecturer Department of Midwifery and Gender
	Professor Marleen Temmerman, Chair, Department of Obstetrics and Gynaecology, Aga Khan University Hospital Nairobi, and Director of the Centre of Excellence in Women, Child and Adolescent Health, Aga Khan University, East Africa
	Quality Frameworks in Maternal and Newborn Care
	Introduction: Quality of Care Frameworks in Maternal and Newborn Care Professor Marleen Temmerman, Chair, Department of Obstetrics and Gynaecology, Aga Khan University Hospital Nairobi, and Director of the Centre of Excellence in Women, Child and Adolescent Health, Aga Khan University, East Africa
	The contributions of Skilled Midwives to Quality Standards and Achievement of Maternal and Newborn Health Goals Jane Kabo, Senior Instructor, Aga Khan University, School of Nursing and Midwifery, Kenya and Grace Edwards, Professor of Midwifery & Practice, Aga Khan University, School of Nursing and Midwifery, Uganda
	Measuring Health Systems Quality Improvement: Using Human Centered Design to Create Process and Impact Outcomes and Metrics for Rapid Public Health Improvements Through Working with Opinion Leaders in Four Kenyan Villages Dr Mary Adam, Director, Maternal Newborn Community Health Project, Kijabe Hospital, Kenya

TIME	EVENT
11:00 am - 1:00 pm	WORKSHOP 4: HUMAN RESOURCES Facilitator: Eunice Ndirangu, Academic Head, School of Nursing and Midwifery, Aga Khan University, Kenya
	The Role of Nursing & Midwifery Education and Training in Addressing Health Care Quality Challenges
	1. A National Perspective and Priorities for Nursing Education and Training Gustav Moyo, Director of Nursing, Department of Nursing & Midwifery, Ministry of Health, Tanzania
	Quality Systems in Nursing & Midwifery Workforce Capacity Building Edna Tallam, Registrar Nursing Council of Kenya
	Alumni and Nurses Who Lead Winnie Sheena, Chairperson National Nurses Association of Kenya
	4. Lessons from the School of Nursing and Midwifery, Aga Khan University Alumni Survey Esther Wanjiku, Senior Instructor, and Walter Robb, Advisor, School of Nursing and Midwifery, Aga Khan University, Kenya

WORKSHOPS 5 - 8 Friday, November 11, 2016

TIME	TIME
4:30 pm - 6:30 pm	WORKSHOP 5: PRIMARY CARE Facilitator: Professor Gerald Yonga, Foundation Head, Non-Communicable Diseases Research to Policy Unit, Aga Khan University Hospital, Nairobi
	Prevention and Primary Care of Non-Communicable Diseases (NCDs)
	WHO AFRO NCD Monitoring Frame-work Joyce Nato , NCD Head, WHO Kenya Office
	Multi-sectoral Action for NCD Prevention and Care Pamela Juma, African Population and Health Research Centre (APHRC), Kenya
	S. Kenya Strategy and Action Plan for Cardiovascular Disease Prevention & Primary Care Loice Nyanjau, NCD Unit, Ministry of Health, Kenya
	4. Uganda Strategy and Action Plan for Cancer prevention & Primary care Noleb Mugisha, Uganda Cancer Institute
	WORKSHOP 6: HOSPITAL QUALITY Facilitator: Dr Khairunnisa Dhamani, Tanzania
	Emergency Services
	1. Emergency Preparedness Joan Musau, Senior Instructor, Aga Khan University, School of Nursing and Midwifery, Kenya
	Rapid Response Systems to Detect and Manage Patient Deterioration: 'Keep it Simple, Keep it Safe' Ged Williams, Founding Chair, World Federation of Critical Care Nurses; Nursing and Allied Health Consultant, SEHA (Abu Dhabi Health Services Company), Abu Dhabi, United Arab Emirates
	Quality Standards and Advanced Nursing Practice in Pre-hospital/Emergency Care Vanessa Smith, Nursing Education Consultant
	4. Emergency Care in Kenya Dr Cecilia Njoga, Clinical Supervisor

TIME	EVENT
4:30 pm - 6:30 pm	WORKSHOP 7: SPECIFIC POPULATIONS Facilitator: Vittorio Sereni, Janssen Country Manager Kenya, Johnson & Johnson Middle East FZ-LLC
	Early Child Development (ECD): Evolution, Innovations and Service Integration
	Optimising Early Child Development: An Interdisciplinary, Cross-sector Continuum of Interventions (ICSCI) Framework Kofi Marfo, Ph.D., Professor & Foundation Director, Institute for Human Development (IHD), Aga Khan University
	History and Evolution of Early Child Development in Africa Teresa Mwoma, Kenya Early Childhood Development
	3. Overview of Kenyan Ministry of Health approach to integrating ECD Dr Kabaka, Deputy Head, Neonatal Child and Adolescent Health Unit, Ministry of Health, Kenya
	4. ECD - Service Integration and Translating ECD into Practice - Training of Health Personnel Caroline Namukwaya, Senior Faculty and Academic Coordinator, Aga Khan University School of Nursing & Midwifery, Uganda
	5. Care for Child Development – An Evidence-Based Framework that Spotlights Early Infant-Caregiver(s) Interaction Asifa Nurani, Regional Programme Manager, Health, Aga Khan Foundation and Wanjiku Manguyu, Policy and Advocacy Officer, PATH
	WORKSHOP 8: HUMAN RESOURCES Facilitator: Edwin Schenck, Vice President, Human Resource, J&J Consumer EMEA
	Human Resources in Health Care Leadership and Management
	Opening Comments on Leadership Development in Industry and Strategies for Acceleration Edwin Schenck, Vice President, Human Resource, J&J Consumer EMEA
	2. Senior Leadership Perspective Aga Khan University Hospital Nairobi Shawn Bolouki, Chief Executive Officer, Aga Khan University Hospital, Nairobi
	3. Senior Leadership Perspective Aga Khan Hospital in Dar es Salaam Sulaiman Shahabuddin, Regional Chief Executive Officer, Aga Khan Health Services, East Africa
	4. Leadership Training for Managers Dr Teresia Linge, Senior Faculty specialising in Human Resource Management, United States International University - Africa, Chandaria School of Business
	5. Enhancing the Surgical Journey: Nursing Contribution to Increasing Safety and Patient Satisfaction with the Surgical Experience Dawn Kuzemski, Assistant Director of Nursing, Tawan Hospital, Al Ain, Abu Dhabi, United Arab Emirates

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WORKSHOPS 9 - 12 Saturday, November 12, 2016

TIME	EVENT
11:00 am - 1:00 pm	WORKSHOP 9: PRIMARY CARE Facilitator: Michael Seo, ReaMedica
	Entrepreneurs and Innovation in Community Health
	1. Social Franchising Michael Seo, ReaMedica
	2. Transformational Business Network - Impact Investing Reuben Coulter, Transformational Business Network
	3. Running my Own Clinic - The Value of my Postgraduate Education at Aga Khan University Gita Deborah, Divine Day Care Center & Nursery and Maama Maria, Domiciliary Clinic
	4. Aga Khan University Community Health Centres Kenya & AKHS Primary Care Centres Tanzania Amaan Khalfan, Director, Outreach Services, Aga Khan University Hospital, Nairobi & Sisawo Konteh
	5. Jacaranda Health Faith Muigai, Chief Medical Officer, Jacaranda Health
	WORKSHOP 10: HOSPITAL QUALITY Facilitator: Dr Boniface Mativa, Aga Khan University Hospital, Nairobi
	Hospital Quality - Technical Perspective
	Evidence Based Care: The Foundation of Health Care Quality Dr Isaac Kihurani, Aga Khan University Hospital, Nairobi
	2. Integration and Coordination of Multidisciplinary Teams to Optimise Quality and Patient Safety Dr Wangari Siika, Aga Khan University Hospital, Nairobi
	Clinical Audits: The Driver of Continuous Quality Improvement Elizabeth Kamau, Aga Khan University Hospital, Nairobi
	WORKSHOP 11: SPECIFIC POPULATIONS Facilitator: Dr John Tole, Medical Services Admin Office, Aga Khan University
	Youth and Adolescent Health Care - The Evidence Gap
	Study on Youth/Adolescents - Adolescent Health Care Needs Dr Alex Awiti, Director, East African Institute, Aga Khan University
	Identify the Health Needs of Youth/ Adolescents and Good Practice Models in Quality Preventive and Clinical Service Provision for Youth/ Adolescents and Analyse their Effectiveness, Applicability, and Scalability in the East Africa Context Dr Donald Kokonya, Ag. Dean at School of Medicine, Masinde Muliro University of Science and Technology.
	3. Identify Steps to Enforce/ Accelerate Effective, Equitable and Sustainable Strategies/Models in Service Provision for Youth and Adolescents to Scale up Through Public and Private Sectors Dr Anisa Omar, Former Kilifi County Director of Health
	Effective and Powerful Partnerships to Address the gap in Light of Youth and Adolescents' Health Care in the Region Dr Rhonda Breit, Associate Dean for Academic Affairs Graduate School of Media & Communications, Aga Khan University

TIME	EVENT
11:00 am - 1:00 pm	WORKSHOP 12: HUMAN RESOURCES Facilitator: Dr Zohray Talib, Associate Professor of Medicine and Health Policy at The George Washington University (GWU) Medical School in Washington, D.C
	Medicine - Post-graduate Education and Training: Advancing a PGME Quality Agenda
	Quality Assurance in Higher Education, Inter-University Council for East Africa (IUCEA) Dr Tashmin Khamis, Assistant Professor and Director, Networks of Quality, Teaching and Learning, Aga Khan University
	Framework for AKU PGME Quality Dr Dorothy Kamya, Assistant Professor of Anaesthesia and Director, Postgraduate Medical Education, Aga Khan University
	3. Lessons from the Medical Education Partnership Initiative. Dr Zohray Talib, Associate Professor of Medicine and Health Policy at The George Washington University (GWU) Medical School in Washington, D.C

