Appendix C

PAPERS, DOCUMENTS AND PUBLICATIONS USED OR CONSULTED BY THE COMMISSION

Papers and other materials the Commission has used or consulted in its work are listed here under headings that follow the principal Sections of the Report. No effort has been made to be exhaustive, except for papers that were specially prepared for the Commission, which are marked with an asterisk. When the author of these papers is not otherwise identified, they were prepared by the Secretary. Agenda papers that were prepared for early meetings of the Commission contained substantive discussion of various topics, but are not listed here. Articles in the daily and weekly press in Europe, USA, and Pakistan are frequently cited in the text of the Report, and are in most cases not listed here.

I  The Commission's Charge and its Relation to the Medical Centre Committee

1  Terms of Reference, Chancellor's Commission to Study the Future of the Aga Khan University, October 1992, 7 pp.


II  Basic Documents and Earlier Papers on AKU


2  Speech by His Highness the Aga Khan upon the acceptance of the Charter of the Aga Khan University from President General Mohammad Zia-ul-Haq, Karachi, March 16, 1983, 10 pp.

3  "Possible Courses for Development of the Aga Khan University", prepared by a Harvard Committee under the chairmanship of President Derek Bok, October, 1983, 191 pp. plus appendices.

In addition to these basic documents, records of follow-up on the Harvard Report and other papers on AKU history were consulted in the Aiglemont files.

III  Changes in Higher Education, Research and Scholarship in the Developing and Muslim Worlds Since 1983

1* A brief account of the United Nations University, 4 pp.
2* "The International Islamic University, Kuala Lumpur, Malaysia", by Sharom Ahmat, 5 pp.


5 A paper on the Canadian Institute for Advanced Research

6 "The Distinction and Durability of American Research Universities", by Francis Sutton, a chapter from a forthcoming book (Johns Hopkins University Press, 1994) on the American research universities. Many of the papers in this volume have already appeared in the Fall 1993 issue of Daedalus entitled, "The American Research University".

7* The Aga Khan Education Service, Pakistan, 9 pp., prepared by the staff in Karachi.


10 A Royal Directive, dated 17 August 1992, for the establishment of The Al al-Bayt University (the House of the Prophet University) at Mafrak, Jordan, included in correspondence of the president of the university with the Aga Khan Trust for Culture.

IV Changes in the World at Large and Their Implications for AKU

1 The text's discussion of Tajikistan and other parts of Central Asia is based on press reports, reports of AKDN staff who have visited or worked there, and on other conversations.

2* "Report on a Visit to Nairobi, June 1-4, 1994"


V AKU's Development Thus Far.
The AKDN and IIS

Many of the documents used on AKU, AKUMC, and IED are listed or referred to elsewhere in this Appendix.

1 Programme for the Inauguration of the AKU Faculty of Health Sciences and the Aga Khan University Hospital, November 11, 1985.

2 Addresses at the Inauguration by His Highness the Aga Khan and H.E. President General Mohammad Zia-ul-Haq, 20 pp.

3 Annual Reports, The AKUMC, Karachi.

VII Characteristics and Components for a Future AKU


5 Catalogues of Research Publications International, 12 Lunar Drive, Woodbridge, CT 06525, tel. 1-800-444-0799.


B(3) A University Devoted to Advancing the Status and Professional Opportunities of Women

1 Fatima Mernissi, Beyond the Veil/Male-Female Dynamics in Modern Muslim Society, Bloomington (Indiana Univ. Press) 1987.

Mme. Mernissi also kindly provided members of the Commission with copies of some of her other books, including The Veil and the Male Elite and Islam and Democracy.

2 Papers presented to the Commission by members of the AKU faculty and staff, notably those from Yasmin Amarsi and Salimah Walani of the School of Nursing.

VI AKU’s Future and the Bases of Distinction and Quality in Universities


2 Roger L. Geiger, Research and Relevant Knowledge/American Research Universities Since World War II, Oxford, 1993


4 John Henry Newman, The Idea of a University, many editions; that from Longmans, Green, 1947 used.


7 George Marsden, The Soul of the American University from Protestant Establishment, Oxford University Press, 1994.

The Faculty of Health Sciences.
Continued Emphases and New Elements

The Commission has utilised a rather large number of papers and memoranda related to AKUMC. Some of these were prepared by the Faculty for meetings with the Commission or in commentary on the Report of the Medical Centre Committee; some were papers arising in the current Strategic Planning effort of the Faculty, or presented as recommendations to the Board of Trustees. Some related to earlier proposals on Health Policy and Management and other relevant history. We do not attempt to list these papers here but references to some of them will be found in the text of the Report.

1 Convocation Addresses by His Highness the Aga Khan, H.E. Ghulam Ishaq Khan, President of Pakistan, and Dr. Halldan Mahler, Director-General Emeritus, WHO, at the First Convocation of AKU, 20 March 1989, 30 pp., AKU, Karachi.

2 The World Development Report 1993, "Investing in Health"


4 William C. Richardson, President of Johns Hopkins University, "The Appropriate Scale of the Health Sciences Enterprise" in Daedalus, fall 1993, pp.179-195.

5* David E. Bell, faxed memorandum on health policy and management, 3 pp., July 5, 1994.

C.3 An Institute of Islamic Civilisations

Papers and documents related to the Aga Khan Trust for Culture (AKTC) and the Aga Khan Program for Islamic Architecture (AKPIA) that were studied by the Commission were relevant either here or to the Institute on Human Settlements (VII C.6); the division here is somewhat arbitrary. Of the many sources on Islam and Muslim societies that were consulted, only those that had particular relevance to conceptions of the Institute are listed.

1 The Mission Statement of the Aga Khan Trust for Culture (2 pp.).

2 Basic Information on the Aga Khan Program for Islamic Architecture at Harvard and MIT, 10 pp.


4 A paper by Aziz Esmail, "The Institute of Ismaili Studies - a vision for the 1990s", Canadian Ismaili, July 1990, pp.30-35.

5 Draft programme paper for the Institute of Ismaili Studies, 1993, especially pp.1-5, "Introduction and philosophical statement of programme".

6* "Possible strategies for AKU toward improving the understanding of Islam and Muslim societies", 11 pp.

7* "What AKU might do for better governance of Muslim societies" 16 pp.
8* "AKU's role in improving governance. The present state of the discussion. Continuation and possible conclusions" 4 pp.

9* "Humanities, Islamic Studies and Studies of Civilisations" 4 pp.


C.4 An Institute of Human Development

1* J. Fraser Mustard, "Human Development" 7 pp.


7 Mehtab Karim, CHS Department, AKUMC, "Concept paper for establishment of Centre for Studies in Human Development at the Aga Khan University", 5 pp., n.d.

C.5 An Institute of Economic Growth and Society

No effort is made here to give specific references relating the text to the enormous literature on economic growth and development. As indicated above, the successive World Development Reports from the World Bank have been used by the Commission both for data and for their analyses. Dr. Mustard has brought the work of the programme on economic growth of the Canadian Institute for Advanced Research to the Commission’s attention. Standard works familiar to members of the Commission would be I.M.D. Little, Economic Development New York (Basic Books) 1982, and Malcolm Gillis, Dwight H. Perkins, Michael Roemer, and Donald R. Snodgrass, Economics of Development Second Edition, New York (Norton) 1987.

1* David E. Bell, "Economic Development as a Field of Competence for AKU", 3 pp.


3 On changes in conceptions of economic development, reference was made to H. W. Arndt, Economic Development: The History of an Idea (Univ. of Chicago) 1987; or F. X. Sutton, "Development Ideology: Its Emergence and Decline" and other essays in A World to Make (ref. IV.6 above).

4 A sober and instructive account of the remarkable economic growth in South East Asia, with a general approach to the subject similar to that in this Report, will be found in Hal Hill, "ASEAC Economic Development: An Analytical Survey - The State of the Field", The Journal of Asia Studies, 53 no.3 (August 1944) pp.832-866.

5 "War of the Worlds/The Global Economy" an Economist Survey, supplement to the October 1-7, 1994 issue, contains impressive projections of the potential of economic growth in the developing countries.
C.6 An Institute of Planning and Management of Human Settlements

As indicated under VII C.3. above, some documents listed there have relevance to this section of the report, and vice versa. A general concern with environmental problems appeared in the papers we have received from the faculty and staff in Karachi.


C.7 A Faculty or College of Arts and Sciences

Numerous books and documents cited earlier relate to this topic, notably the Harvard Report’s survey of higher education, and references given under III and IV. Sutton’s “Report on a Visit in Nairobi” (IV 2) dwells on the state of higher education in Kenya, the educational system generally and the AKES schools in particular. Our conception of the Institute on Islamic Civilisations makes it relevant to liberal education, as are some of the references under VII C.3. The faculty and staff in Karachi urged broadened education for their own students and have produced two papers recommending a college of arts and sciences:

1. “The Establishment of a College of Liberal Arts on the Karachi Campus of the Aga Khan University”, 5 pp., no author indicated.


VIII Structure, Governance and Finance of the Future AKU

The Charter of AKU served as a basic reference on matters of governance. The Harvard Report contained in its Part VI, pp.173-191, a discussion on structure, governance and costs of the AKU; it was recommending; its conclusions were based on study of multi-campus universities in the U.S. and elsewhere. On finance, the Commission has studied distributions of income and expenditures in AKU’s budgets and made comparisons to those for colleges and universities elsewhere. Projections of budgets for components of the future university were prepared by Mr. Almas Bana of the AKU staff.

1. The prospects of funding for health research in the developing countries were reviewed in Health Research/Essential Link to Equity in Development, report of the Commission on Health Research for Development, Oxford Univ. Press, 1990, pp.29-36.